Enrollment Demographics, Academic, and Financial Data for Excel Academy Charter School

ESE

Within this report, there are six pages of graphs that provide longitudinal demographic comparison information for Excel Academy Charter School – Chelsea, and Excel Academy Charter School – Boston II. On each of these pages, the graphs display the charter school of interest, and comparison schools that include all of the district public schools in the charter school's region that serve at least one grade level of students which overlaps with the grade levels served by the charter school. All data displayed in these graphs are taken from publicly available information on ESE District and School Profiles (http://profiles.doe.mass.edu/). In school years where Excel Academy Charter School – Chelsea, and Excel Academy Charter School – Boston II were not yet in operation, the absence of student data was indicated with a dash within each table, or a graph was not included.

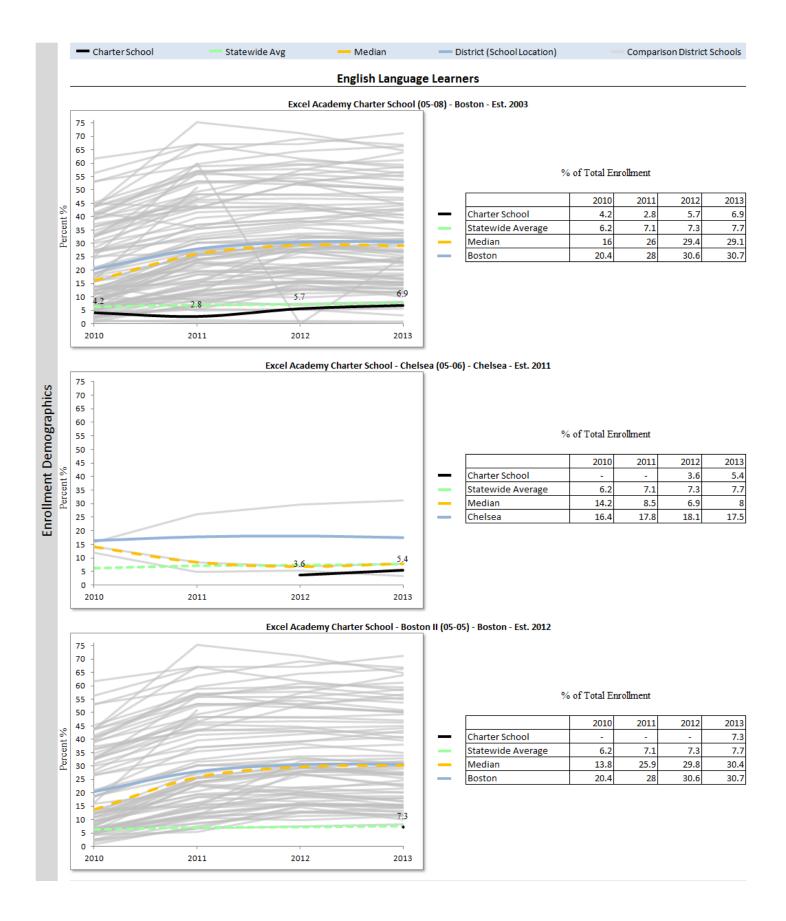
The first four pages of graphs provide comparison enrollment percentages for each school for four student subgroups: English language learners, first language not English, low-income, and students with disabilities. If available, data listed is displayed longitudinally across multiple years in line graph form, with:

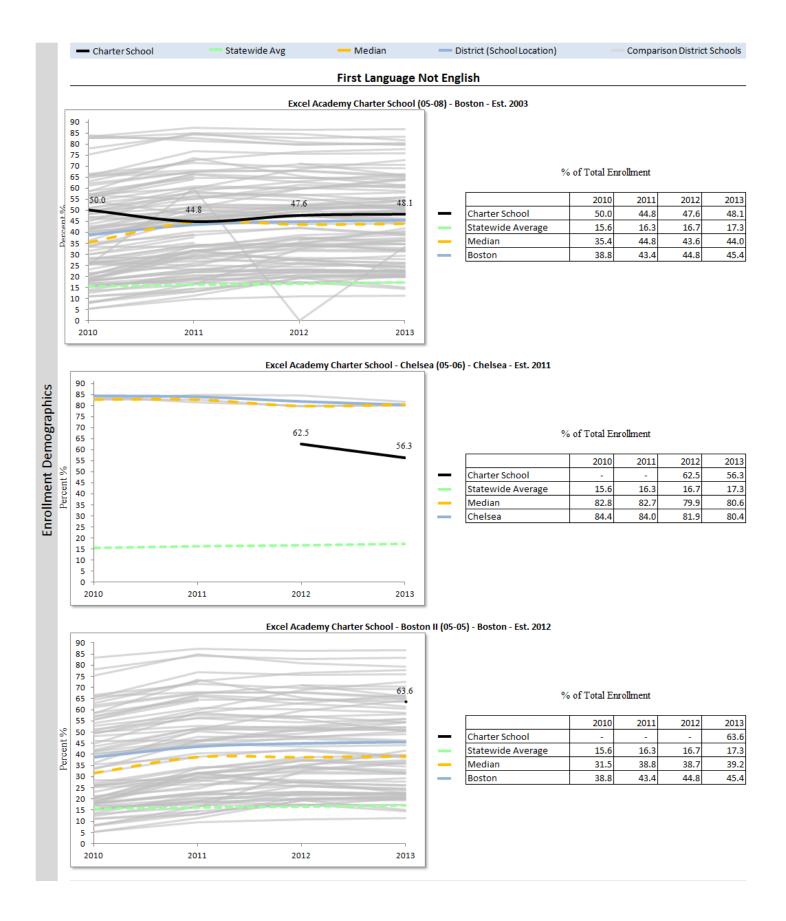
- a **bold black** solid line (or a bold black dot) for the charter school of interest;
- a green dashed line for the statewide average;
- a blue solid line for the district in which the charter school is located;
- an orange dashed line for the median; and
- gray solid lines for each comparison school.

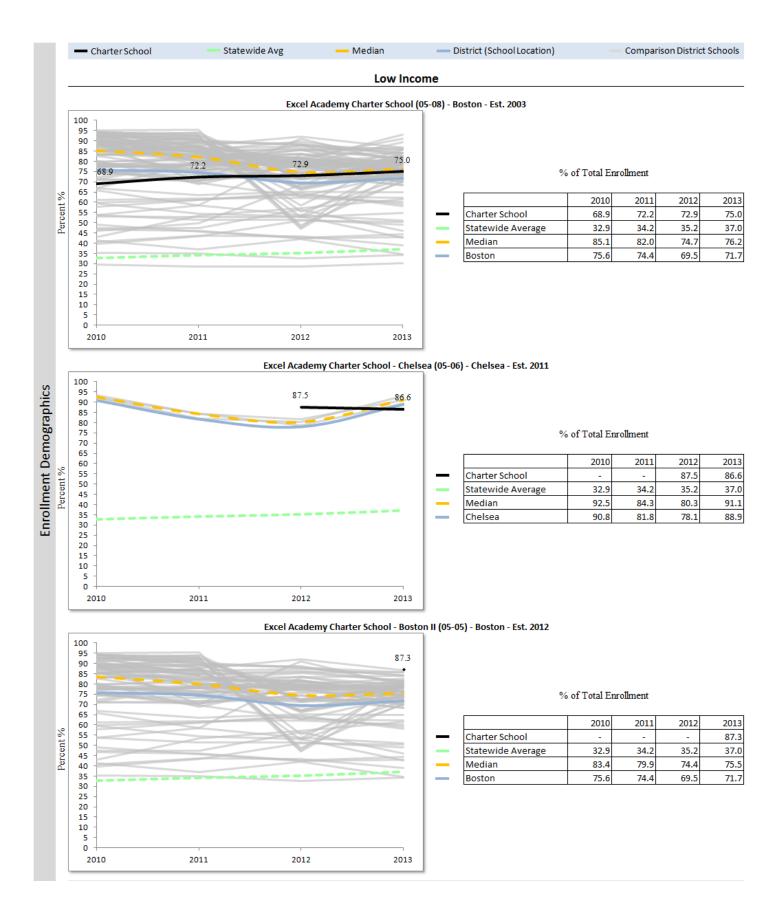
The subsequent two pages of graphs detail attrition rates in the aggregate and for the high needs student subgroup, for both Excel Academy Charter School and Excel Academy Charter School – Chelsea. Excel Academy Charter School – Boston II began school operations in 2012 and does not yet have attrition data. A student is high needs if he or she is designated as low income, an English language learner, former English language learner, or a student with disabilities. A former English language learner is a student not currently an English language learner, but had been at some point in the two previous academic years. Please note that the attrition graphs do not include district percentages (since attrition at the district-level cannot be reasonably compared to attrition at the school-level). If available, data listed is displayed longitudinally across multiple years in line graph form, with:

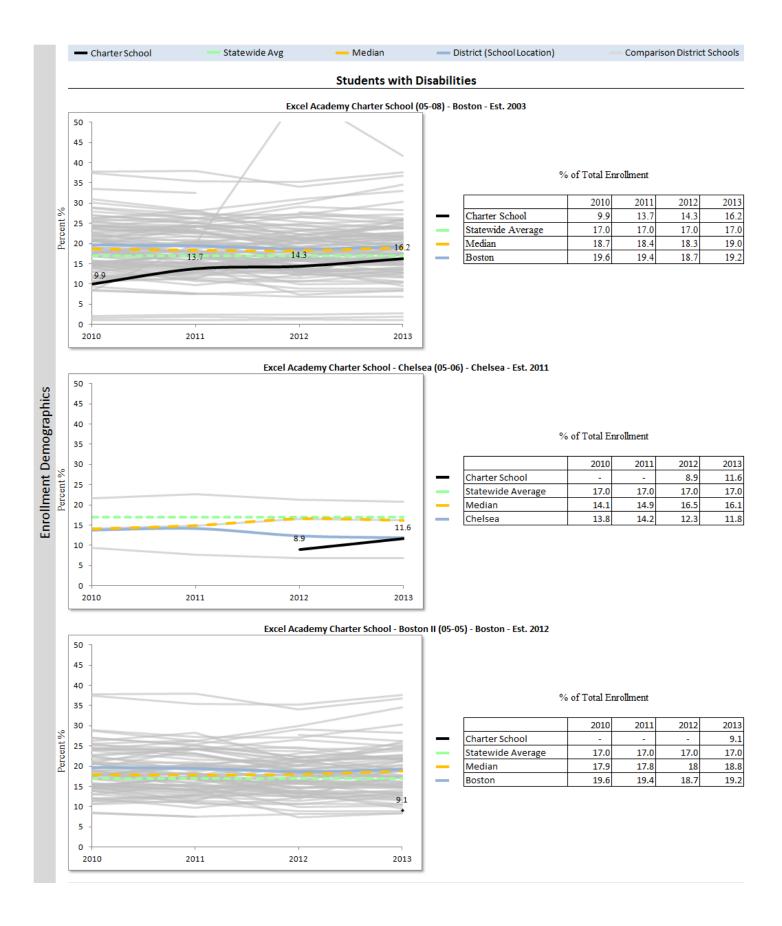
- a **bold black** solid line (or a bold black dot) for the charter school of interest;
- a green dashed line for the statewide average; and
- gray solid lines for each comparison school.

Following the six pages of demographic graphs, there are two pages of tables providing additional information regarding each school's academic performance and additional student enrollment data, and a final three pages containing each school's five year financial summary.













Excel Academy Charter School

CPI/SGP Data

5-year Trends All students

	PERFORMAN	CE		2009	2010	2011	2012	2013
PERFORMANCE	FLA CDI	100	All	98.7	98.6	97.3	95.5	95.5
	ELA CPI	0	High needs	98.4	98.0	96.7	94.7	94.4
MA	Math CPI	100 -	All	95.1	96.5	97.9	95.5	93.6
FOR	0		High needs	94.1	95.8	97.3	94.9	92.4
PER	Seienee CDI	100	 AII	94.5	93.2	92.5	90.7	90.9
	Science CPI	0	High needs	92.5	90.9	90.8	89.7	89.9

GROWTH				2009	2010	2011	2012	2013
ELA SGP	100		All	86.0	87.0	73.0	81.0	76.0
	0		High needs	86.0	87.0	75.0	83.0	78.0
	100		All	83.0	82.0	83.0	69.0	73.0
	0		High needs	84.0	81.0	83.0	73.0	75.0
	ELA SGP Math SGP	ELA SGP 0 Math SGP 0	ELA SGP 0 0 Math SGP 0	ELA SGP 0 All High needs Math SGP 0 High needs 100 All High needs	ELA SGP 0 All 86.0 High needs 86.0 Math SGP 0 High needs 84.0	ELA SGP 100 All 86.0 87.0 High needs 86.0 87.0 Math SGP All 83.0 82.0 High needs 84.0 81.0	ELA SGP 100 All 86.0 87.0 73.0 High needs 86.0 87.0 75.0 Math SGP All 83.0 82.0 83.0 High needs 84.0 81.0 83.0	All 86.0 87.0 73.0 81.0 ELA SGP 0 High needs 86.0 87.0 75.0 83.0 Math SGP All 83.0 82.0 83.0 69.0

	Accountability Data	
	<u>2012</u>	2013
School Level	Level 1	Level 1
School Percentile	98	97
PPI - Aggregate	100	100
PPI - High needs	100	100

Indicators 2009 2010 2011 2012 2013 Student Attendance 97.5 98.0 97.8 98.4 97.9 Total Enrollment 211 212 212 210 216										
	2009	2010	2011	2012	2013					
Student Attendance	97.5	98.0	97.8	98.4	97.9					
Total Enrollment	211	212	212	210	216					
Selected population										
Low Income	67%	69%	72%	73%	75%					
English language learners	4%	4%	3%	6%	7%					
Student with disabilities	11%	10%	14%	14%	16%					
Race/Ethnicity										
African American / Black	8%	4%	5%	6%	5%					
Asian	1%	2%	3%	5%	5%					
Hispanic	69%	67%	72%	71%	71%					
White	19%	24%	18%	16%	18%					

Excel Academy Charter School - Chelsea

CPI/SGP Data

2-year Trends All students

	PERFORMAN	ICE		2012	2013
	FLACRI	100	All	84.5	87.4
E E	ELA CPI	0	High needs	83.7	86.4
MAF	Math CPI	100	All	75.5	87.4
RFOR N	Math CPI	0	High needs	74.5	87.1
PER	0-:	100	All	89.1	86.4
Science CPI	0	High needs	87.8	85.8	

GROWTH			2012	2013
= FLASCD	A SGP	All	66.0	69.0
3	0 =	All High needs All High needs	65.5	68.0
Math SGP	100 -	All	39.0	75.0
Iviath SGP	0 -	•	42.0	75.0

Accountability Data

2012 2013 Insufficient School Level data School Percentile PPI - Aggregate PPI - High needs

Indicators

	2012	2013
Student Attendance	98.0	98.3
Total Enrollment	56	112
Selected population		
Low Income	88%	87%
English language learners	4%	5%
Student with disabilities Race/Ethnicity	9%	12%
African American / Black	14%	12%
Asian	0%	1%
Hispanic	73%	79%
White	11%	7%

Excel Academy Charter School - Boston II

CPI/SGP Data

Trends All students

	PERFORMAN	ICE			2013
	ELA CPI	100	•	All	92.9
ACE.	ELACPI	0		High needs	92.6
MAF	Math CPI	100 -	+	All	96.9
FOR	Math CP1	0 -		High needs	96.8
PER	C-i CDI	100	•	All	96.0
	Science CPI	0		High needs	95.8

	GROWTH				2013
_	ELA SGP	100 =	+	All	83.5
۲×	ELASGP	0 =		High needs	84.0
GRO	Marth COD	100 _	•	All	94.0
	Math SGP	0 =		High needs	94.0

Accountability Data

2013 Insufficient School Level data School Percentile PPI - Aggregate PPI - High needs

Indicators

indicators	
	2013
Student Attendance	98.1
Total Enrollment	55
Selected population	
Low Income	87%
English language learners	7%
Student with disabilities	9%
Race/Ethnicity	
African American / Black	9%
Asian	2%
Hispanic	71%
White	15%

Excel Academy Charter School - Boston - Est. 2003

5-Year Financial Summary



▼ Potentially High Risk

Financial Metric	FY09	FY10	FY11	FY12	FY13	AVG	FY12 MA AVG
1. Current Ratio							A
s a measure of operational efficiency and short-term financial health. CR is calculated as current assets divided by current iabilities.	6.2x	6.0x	5.0x	2.5x	3.9x	4.7x	3.0x
2. Unrestricted Days Cash				4	V		A
ndicates how many days a school can pay its expenses without another inflow of cash. Calculated as Cash and Cash Equivalents divided by ([Total Expenses-Depreciated Expenses]/365), "Important Note: This is based on the current quarterly tuition payment schedule.	206	208	147	54	9	125	134
3. Percentage of Program Paid by Tuition		•	4	•	V	4	■
neasures the percentage of the schools total expenses that are funded entirely by tuition. Calculated as (Tuition + In-Kind Contributions) divided by Total Expenses.	92%	89%	81%	77%	58%	79%	87%
4. Percentage of Program Paid by Tuition & Federal Grants				◀	•	4	A
neasures the percentage of the schools total expenses that are funded by tuition and federal grants. Calculated as Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses.	99%	98%	90%	83%	63%	87%	95%
5. Percentage of Total Revenue Expended on Facilities neasures the percentage of Total Revenue spent on Operation & Maintenance and Non-Operating Financing Expenses of						A	◀
Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues.	12%	10%	8%	8%	12%	10%	16%
6. Change in Net Assets Percentage				•	•	4	
neasures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue.	8.5%	5.0%	1.6%	-7.2%	-12.5%	-0.9%	2.3%
7. Debt to Asset Ratio					•		A
neazures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets.	0.16x	0.17x	0.20x	0.39x	0.90x	0.36x	0.56x
Enrollment	211	212	212	210	216	212	425
Total Net Assets	\$ 1,503,418	\$ 1,656,661	\$ 1,709,473	\$ 1,472,036	\$ 941,734	\$ 1,456,664	\$ 3,006,868
Total Expenditures	\$ 2,800,126	\$ 2,923,952	\$ 3,378,008	\$ 3,513,206	\$ 4,786,788	\$ 3,480,416	\$ 5,710,597

Audit Indicator		FY09	FY10	FY11	FY12	FY13	Optional Comments From School:
A.	Did the audit include an unqualified opinion?	Υ	Υ	Υ	Υ	Υ	
B.	Is the audit free of findings of Material Weakness?	Υ	Υ	Υ	Υ	Υ	
C.	Is the audit free of findings of Significant Deficiency?	Υ	Υ	Υ	Υ	Υ	
D.	Is the audit free of Instances of Noncompliance under GAS?	Υ	N	Υ	N	Υ	
E.	Is the audit free of Questioned Costs?	Υ	Υ	Υ	Υ	Υ	

Excel Academy Charter School - Chelsea - Chelsea - Est. 2011

5-Year Financial Summary

Low Risk



▼ Potentially High Risk

1. Current Ratio is a massare of operational efficiency and short-term financial health. CR is calculated as current assets divided by current liabilities. 0. 4x -2.7x -1.1x 3.0x 2. Unrestricted Days Cash indicates how many days a school can pay he aspeased without snotker inflow of cash. Calculated as Cash and Cash [Enginetized divided by Trotal Expenses-Operational Expenses-Operational Expenses-Operational Expenses of Expenses-Operational Expenses of Expenses-Operational Expenses of Exp	Financial Metric	FY09	FY10	FY11	FY12	FY13	AVG	FY12 MA AVG
ibibilities. 2. Unrestricted Days Cash indicates how many days a school can pay lit expenses without snother inflow of cash. Calculated as Cash and Cash Equivalents divided by [(Total Expenses-Depreciated Expenses-J9365). 'Important Note: This is based on the current usuarted in visition assumest achedically." 3. Percentage of Program Paid by Tuition measures the percentage of the schools total expenses that are funded entirely by tuition. Calculated as (Tuition * In-Kind Contributions) divided by Total Expenses. 4. Percentage of Program Paid by Tuition & Federal Grants measures the processings of the schools total expenses that are funded by tuition and federal grants. Calculated as (Tuition * In-Kind Contributions) divided by Total Expenses. 5. Percentage of Total Revenue Expended on Facilities measures the processings of Total Revenue Expended on Facilities measures the processing of Total Revenue Expended on Facilities measures the processing of Total Revenue Expenses of Phat divided by Total Expenses o					_	•	_	A
Indicates how many days a school can pay like appeared without another inflow of cash. Calculated as Cash and Cash. Equivalents divided by (Total Expenser-Depreciated Expenser)/365). Important Note: This is based on the current causeful within payment schedule. 3. Percentage of Program Paid by Tuition measures the percentage of the schools total expensers that are funded entirely by tuition. Calculated as (Tuition + In-Kind Contributions) divided by Total Expenses. 4. Percentage of Program Paid by Tuition & Federal Grants measures the percentage of the schools total expenses that are funded by Tuition & Federal Grants measures the percentage of the schools total expenses that are funded by tuition and federal grants. Calculated as (Tuition + In-Kind Contributions) of the schools total expenses that are funded by tuition and federal grants. Calculated as (Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses. 5. Percentage of Total Revenue Expended on Facilities measures the percentage of Total Revenue Expended on Facilities measures the percentage of Total Revenue expended on Facilities measures the percentage of Total Revenue expended on Facilities measures the percentage of Total Revenue expended on Facilities measures the percentage of Total Revenue expended on Facilities measures the percentage of Total Revenue expended on Facilities measures the percentage of Total Revenue expended on Facilities 6. Change in Net Assets Percentage measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue. 7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities 1.23x 2.66x 1.94x 0.56x Enrollment Total Net Assets 5 (123,620) \$ (168,019) \$ (145,820) \$ 3,006,868					0.4x	-2.7x	-1.1x	3.0x
Equivalents divided by [(Total Expenses-Depreciated Expenses)/365), "Important Note: This is based on the current updated that the current updated by Tuition was a superson that are funded entirely by tuition. Calculated as [Tuition + In-Kind Contributions] divided by Total Expenses. 4. Percentage of Program Paid by Tuition & Federal Grants measures the percentage of the schools total expenses that are funded by tuition & Federal Grants A	•				4	▼	▼	A
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A. Percentage of Program Paid by Tuition & Federal Grants measures the percentage of the schools total expenses that are funded by tuition and federal grants. Calculated as (Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses 5. Percentage of Total Revenue Expended on Facilities measures the percentage of Total Revenue pent on Operation & Maintenance and Non-Operating Financing Expenses of Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues. 6. Change in Net Assets Percentage measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue. 7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. 51% 71% 61% 87% 64% 93% 79% 95% 64% 93% 95% 64% 93% 95% 64% 93% 95% 64% 93% 95% 64% 93					V	•	▼	⋖
measures the percentage of the schools total expenses that are funded by tuition and federal grants. Calculated as [Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses. 5. Percentage of Total Revenue Expended on Facilities measures the percentage of Total Revenue spent on Operation & Maintenance and Non-Operating Financing Expenses of Plant, Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues. 6. Change in Net Assets Percentage measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue. 7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. Enrollment Total Net Assets 64% 93% 79% 95% 54% 21% 21% 21% 16% 22% 21% 21% 21					51%	71%	61%	87%
Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses. 5. Percentage of Total Revenue Expended on Facilities measures the percentage of Total Revenue spent on Operation & Maintenance and Non-Operating Financing Expenses of Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues. 6. Change in Net Assets Percentage measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue. 7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. Enrollment Total Net Assets 6.4% 9.3% 7.9% 9.5					•		◀	A
measures the percentage of Total Revenue spent on Operation & Maintenance and Non-Operating Financing Expenses of Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues. 6. Change in Net Assets Percentage measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue. 7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. Enrollment Total Net Assets 22% 21% 21% 21% 21% 21% 21% 21					64%	93%	79%	95%
Revenues. 6. Change in Net Assets Percentage measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue. 7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. Enrollment Total Net Assets 22% 21% 21% 16% V V A 2.3% 4.1% 2.3% 1.23x 2.66x 1.94x 0.56x 1.23x 2.66x 1.94x 0.56x 56 112 84 425 Total Net Assets \$ (123,620) \$ (168,019) \$ (145,820) \$ 3,006,868	measures the percentage of Total Revenue spent on Operation & Maintenance and Non-Operating Financing Expenses of				•	4	4	◀
Total Net Assets Total Net Assets -5.9% -2.3% -4.1% -5.9% -4.1% 2.3% -4.1% -5.9% -4.1% 2.3% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -5.9% -4.1% -6.9% -6					22%	21%	21%	16%
7. Debt to Asset Ratio measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. 1.23x 2.66x 1.94x 0.56x Enrollment 56 112 84 425 Total Net Assets \$ (123,620) \$ (168,019) \$ (145,820) \$ 3,006,868	6. Change in Net Assets Percentage				V	•	_	
measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets. 1.23x 2.66x 1.94x 0.56x Enrollment 56 112 84 425 Total Net Assets \$ (123,620) \$ (168,019) \$ (145,820) \$ 3,006,868	measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue.				-5.9%	-2.3%	-4.1%	2.3%
divided by Total Assets. 1.23x 2.66x 1.94x 0.56x Enrollment 56 112 84 425 Total Net Assets \$ (123,620) \$ (168,019) \$ (145,820) \$ 3,006,868					_	V	▼	
Total Net Assets \$ (123,620) \$ (168,019) \$ (145,820) \$ 3,006,868	·				1.23x	2.66x	1.94x	0.56x
	Enrollment				56	112	84	425
Total Expenditures \$ 1,310,319 \$ 1,940,260 \$ 1,625,290 \$ 5,710,597	Total Net Assets				\$ (123,620)			
	Total Expenditures				\$ 1,310,319	\$ 1,940,260	\$ 1,625,290	\$ 5,710,597

Audit Indicator		FY09	FY10	FY11	FY12	FY13	School:
A.	Did the audit include an unqualified opinion?	-	-	-	Υ	Υ	
B.	Is the audit free of findings of Material Weakness?	-	-	-	Υ	Υ	
C.	Is the audit free of findings of Significant Deficiency?	-	-	-	Υ	Υ	
D.	Is the audit free of Instances of Noncompliance under GAS?	-	-	-	N	Υ	
E.	Is the audit free of Questioned Costs?	-	-	-	Υ	Υ	

Excel Academy Charter School - Boston II - Boston - Est. 2012

5-Year Financial Summary

Low Risk



▼ Potentially High Risk

Financial Metric	FY09	FY10	FY11	FY12	FY13	AVG	FY12 MA AVG
1. Current Ratio				_	_	_	
is a measure of operational efficiency and short-term financial health. CR is calculated as current assets divided by current liabilities.				0.4x	0.8x	0.6x	3.0x
2. Unrestricted Days Cash				A	▼		A
indicates how many days a school can pay its expenses without another inflow of cash. Calculated as Cash and Cash Equivalents divided by ([Total Expenses-Depreciated Expenses]/365). "Important Note: This is based on the current quarterly tuition payment schedule.				133	24	79	134
3. Percentage of Program Paid by Tuition				V	V	V	◀
measures the percentage of the schools total expenses that are funded entirely by tuition. Calculated as (Tuition + In-Kind Contributions) divided by Total Expenses.				0%	64%	32%	87%
4. Percentage of Program Paid by Tuition & Federal Grants measures the percentage of the schools total expenses that are funded by tuition and federal grants. Calculated as				•	◀	4	A
(Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses.				62%	89%	75%	95%
5. Percentage of Total Revenue Expended on Facilities measures the percentage of Total Revenue spent on Operation & Maintenance and Non-Operating Financing Expenses of					•	A	◀
Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues.				0%	22%	11%	16%
6. Change in Net Assets Percentage				V		_	
measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue.				-61.9%	9.7%	-26.1%	2.3%
7. Debt to Asset Ratio				V		_	
measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets.				1.57x	0.76x	1.16x	0.56x
Enrollment				•	55	55	425
Total Net Assets				\$ (92,851)	\$ 45,374	\$ (23,739)	\$ 3,006,868
Total Expenditures				\$ 242,851	\$ 1,281,231	\$ 762,041	\$ 5,710,597
						Ontional Co	mments From

Au	Audit Indicator		FY10	FY11	FY12	FY13	School:
A.	Did the audit include an unqualified opinion?	-	-	-	Υ	Υ	
B.	Is the audit free of findings of Material Weakness?	-	-	-	Υ	Υ	
C.	Is the audit free of findings of Significant Deficiency?	-	-	-	Υ	Υ	
D.	Is the audit free of Instances of Noncompliance under GAS?	-	-	-	N	Υ	
E.	Is the audit free of Questioned Costs?	-	-	-	Υ	Υ	

Finar	ncial Metric Definitions	Low Risk	Moderate Risk	Potentially High Risk
1. Current Ratio	Current Ratio is a measure of operational efficiency and short-term financial health. CR is calculated as current assets divided by current liabilities.	>= 1.5	Between 1.0 (inclusive) and 1.5	< 1.0
2. Unrestricted Days Cash	The unrestricted days cash on hand ratio indicates how many days a school can pay its expenses without another inflow of cash. Calculated as Cash and Cash Equivalents divided by (Total Expenses/365).	>= 90 days	Between 60 (inclusive) and 90 days	< 60 days
3. Percentage of Program Paid by Tuition	This measures the percentage of the schools total expenses that are funded entirely by tuition. Calculated as (Tuition + In-Kind Contributions) divided by Total Expenses (expressed as a percentage). Note: In-Kind Contribution are added to the numerator in this ratio to balance out In-Kind Expenditures which will be captured in the Total Expenses in the denominator.	>= 90%	Between 75% (inclusive) and 90%	< 75%
4. Percentage of Program Paid by Tuition & Federal Grant	This measures the percentage of the schools total expenses that are funded entirely by tuition. Calculated as (Tuition + In-Kind Contributions + Federal Grants) divided by Total Expenses (expressed as a percentage). Note: In-Kind Contribution are added to the numerator in this ratio to balance out In-Kind Expenditures which will be captured in the Total Expenses in the denominator.	>= 90%	Between 75% (inclusive) and 90%	< 75%
5. Percentage of Total Revenue Expended on Facilities	This measures the percentage of Total Revenue that is spent on Operation & Maintenance and Non-Operating Financing Expenses of Plant. Calculated as Operation & Maintenance plus Non-Operating Financing Expenses of Plant divided by Total Revenues (expressed as a percentage).	<= 15%	Between 15% and 30% (inclusive)	> 30%
6. Change in Net Assets Percentage	This measures a school's cash management efficiency. Calculated as Change in Net Assets divided by Total Revenue (Expressed as a percentage).	Positive %	Between -2% (inclusive) and 0%	< -2%
7. Debt to Asset Ratio	Measures the extent to which the school relies on borrowed funds to finance its operations. Calculated as Total Liabilities divided by Total Assets.	<= .9	Between .9 and 1 (inclusive)	> 1
FY12 MA AVG Column	All financial indicated in this column are a results of each ratio calculated using statewide totals. For Enrollment, Total Net Assets and Total Expenditures rows, these numbers are averages using statewide totals of charter schools' data.			