The COVID-19 pandemic transformed teaching and learning in ways that will have a lasting impact. As schools return to in-person learning, educators face new challenges and opportunities to support student growth and well-being. This resource supports educators and school and district leaders to focus meaningful goal-setting, professional learning, feedback, and evaluation on key practices for teaching for teaching in the 2021-2022 school year.

Focus Indicators
FOR TEACHING IN
2021-2022

Focus Indicators are informed by the following guiding principles, which reflect the unique context of teaching and learning in the year ahead:

- Prioritize the social-emotional wellbeing of students and educators as the foundation for effective teaching and learning
- Promote culturally responsive, anti-racist teaching and leading practices that disrupt patterns of inequities and systems of oppression against Black, Indigenous, Latinx, Asian, and multiracial communities.
- Provide all students with access to grade-level instruction and the supports they need to be successful
- Engage students and families in learning through meaningful partnerships

GUIDING PRINCIPLES

EACH INDICATOR PAGE FEATURES:

1. Standard and Indicator Description
2. Key Practices, adapted from elements associated with the Focus Indicator to highlight practices of specific relevance to the unique context of the 2021-22 school year.
3. Focus Points for Feedback, Collaboration, and Support provide examples of specific practices within this context.
4. Supportive Resources
Overview

The Focus Indicators highlight the highest priority practices for teaching and leading beyond the COVID-19 pandemic. Because teachers and administrators depend on one another to be effective in meeting the needs of every student, the Focus Indicators for teachers and administrators are complimentary.

STANDARDS OF EFFECTIVE PRACTICE

ADMINISTRATORS

I-A

II-A

III-A

IV-A

IV-B

TEACHERS

I-A

II-B

II-D

III-B

IV-A

IV-C

Curriculum

Instruction

Environment

HR Management & Development

Family and Community Engagement

Cultural Proficiency

Curriculum & Planning

Learning Environment

Cultural Proficiency

Family Collaboration

Reflection

Professional Collaboration

GENERAL RESOURCES

Supports and Resources for Educator Evaluation Implementation | DESE

Massachusetts Blueprint for English Learner Success | DESE

Culturally responsive teaching: What you need to know | Understood

Acceleration Roadmap | DESE and TNTP

Restart & Recovery: Considerations for Teaching and Learning | Council of Chief State School Officers

A Restorative Approach for Equitable Education | Learning Policy Institute
STANDARD I  CURRICULUM, PLANNING, AND ASSESSMENT

I-A Curriculum & Planning

Knows the subject matter well, has a good grasp of child development and how students learn, and designs effective and rigorous standards-based units of instruction consisting of well-structured lessons with measurable outcomes.

KEY PRACTICES

- Implements standards-aligned units and lessons with clear objectives, challenging tasks, and appropriate pacing, sequencing, resources, and supports for English learners and students with disabilities.
- Provides differentiated, culturally responsive learning experiences that enable each student to access the curriculum and progress toward learning goals.
- Engages students in learning experiences that enable them to acquire complex knowledge and subject-specific skills and vocabulary.

FOCUS FOR FEEDBACK, COLLABORATION, AND SUPPORT:

- Leveraging high-quality, culturally relevant instructional materials as the starting point for tailored instruction
- Interrogating curricular materials for bias and supporting students to do so
- Ensuring that each lesson and unit is purposefully planned and enacted to support all students to access and engage in rigorous, grade-level aligned tasks and accelerate their learning of the essential content of their grade-level, regardless of their starting point
- Constructing student-centered learning experiences that build on students’ assets— their identity, cultural and language background, interests, and aspirations—to make the learning relevant and engaging
- Encouraging student agency and engagement by delivering content across multiple modalities, offering multiple entry points, and providing choice within assignments
- Integrating into units and lessons authentic opportunities to help students process and think critically about current and historical events, and the personal and sociopolitical issues that impact their communities and the world
- Providing opportunities for student discourse and the development of students’ ideas, helping students craft an academic identity (not just "I'm learning about biology," but "I am a biologist")
- Leveraging technology to help make student thinking and learning visible

RESOURCES

Acceleration Roadmap | DESE and TNTP
Accessing Grade Level Content | The Rennie Center
CURriculum RATings by TEachers (CURATE) | DESE
MASS Literacy | DESE

Guidance for Accelerating Student Learning | Instruction Partners
Jal Mehta & Sarah Fine | Jobs for the Future
### Learning Environment

**STANDARD II**

**TEACHING ALL STUDENTS**

Creates and maintains a safe and collaborative learning environment that motivates students to take academic risks, challenge themselves, and claim ownership of their learning.

### KEY PRACTICES

- **Uses rituals and routines to create and maintain a safe learning environment (physical, intellectual, social-emotional, and digital) where all students feel seen, heard, and respected.**
- **Develops students’ relationship and communication skills with both the teacher and their peers by providing opportunities for students to learn in groups with diverse peers and facilitating meaningful academic discourse.**
- **Cultivates learning experiences across learning platforms (e.g. in-person, virtual, independent) that guide students to identify their strengths, interests, and needs; problem-solve; ask for support when appropriate; take academic risks; and challenge themselves to learn.**

### FOCUS FOR FEEDBACK, COLLABORATION, AND SUPPORT:

- Co-creating agreements with students for safe, collaborative, and culturally responsive learning environments
- Making individual connections with students before school starts and throughout the school year
- Implementing routines, rituals, and lesson activities to build community and support students’ social-emotional learning and well-being
- Providing opportunities for students to routinely collaborate with peers in a variety of ways, from in-classroom pairings and groupings, to virtual platforms where/when valuable (e.g. virtual discussion boards; peer feedback on student work)
- Focusing on inquiry and reflection as strategies for engagement as well as for ensuring learning, particularly as many students are rebuilding both academic and social support systems
- Regularly utilizing student surveys or other forms of feedback to check in on students’ wellbeing and gain a better understanding of things that cannot be observed but may be impacting access to learning, such as student mindsets and circumstances
- Provide scaffolded supports to promote students’ success in independent learning
- Ensuring students receive regular feedback on work and participation using an asset-based feedback approach that includes making positive connections with students, acknowledging the difficulty of the task, affirming students’ ability to succeed, and providing specific feedback that advances learning

### RESOURCES

- **Safe and Supportive Schools** | DESE
- **Three Signature SEL Practices** | CASEL
- **Supporting Student Resilience and Well-Being with Trauma-Informed Care: Educator Self-Assessment & Planning Tool** | Center for Great Teachers & Leaders
- **Copilot-Elevate Survey** and **CORE Rally Instrument**
- **Helping Students Heal from Trauma** | Rennie Center
- **Evidence-Based Strategies for Assessing Students’ Social and Emotional Wellbeing** | Annenberg Institute & Results for America

Examples of evidence-based non-academic assessments include the Social-Emotional Learning (SEL) framework developed by the Collaborative for Academic, Social, and Emotional Learning (CASEL), and the California School Climate, Health, and Learning Surveys.
STANDARD II  
TEACHING ALL STUDENTS

**Cultural Proficiency**
Actively creates and maintains an environment in which students’ diverse backgrounds, identities, strengths, and challenges are respected.

<table>
<thead>
<tr>
<th>Key Practices</th>
</tr>
</thead>
<tbody>
<tr>
<td>Establishes an environment in which students demonstrate respect for and affirm their own (self-awareness) and others’ (social awareness) differences related to background, identity, language, strengths, and challenges.</td>
</tr>
<tr>
<td><strong>from IV-A: Reflection</strong></td>
</tr>
<tr>
<td>Regularly reflects on one’s own cultural lens in order to remain attuned to one’s strengths, gaps, and biases, relative to both individual and student growth, and responds to them in constructive ways.</td>
</tr>
<tr>
<td><strong>from I-A: Curriculum &amp; Planning</strong></td>
</tr>
<tr>
<td>Provides differentiated, culturally responsive learning experiences that enable each student to access the curriculum and progress toward learning goals.</td>
</tr>
</tbody>
</table>

**FOCUS FOR FEEDBACK, COLLABORATION, AND SUPPORT:**

- Prioritizing authentic, culturally-responsive relationship-building that centers students’ lived experiences
- Shaping learning and discussions around topics of interest to students that reflect multiple perspectives, cultural differences, and backgrounds and incorporate knowledge of students’ cultural background/practices
- Constructing student-centered learning experiences that build on students’ assets—their identity, cultural and language background, interests, and aspirations—to make the learning relevant and engaging
- Building understanding and awareness through communal learning and collaborative worktime
- Interrupting moments of bias or racism, whether spoken or read, and using those moments to model for students how to understand and address them going forward
- Challenging students to think about and consistently question why things are the way they are, and encouraging students to see themselves as agents of social change and transformation
- Seeking out the perspectives, feedback, and voices of all students and families in the classroom learning community and incorporating those voices into decision-making around teaching and learning environments
- Considering and responding to the ways that issues of equity and access have affected and continue to influence students’ learning experiences and environments as a result of the pandemic, particularly in relation to academic and social support systems
- Using data (e.g., attendance, assessment, student feedback, discipline) to identify and disrupt inequities in access, treatment, and achievement in your classroom
- Regularly reflecting on one’s own biases, attitudes, and assumptions about students and families and adjusting practice accordingly

**RESOURCES**

- Challenging Assumptions Reflection Tool | Flamboyan Foundation
- SEL as a Lever for Equity | CASEL
- Culturally Responsive Social-Emotional Competency Development | DESE
- Culturally Responsive Teaching and Leading | DESE
- Culturally Responsive Teaching | Understood
- Tools for Anti-Racist Teaching | PBS

FOCUS INDICATORS FOR TEACHING | 2021-2022
Family Collaboration

Collaborates with families to create and implement strategies for supporting student learning and development both at home and at school.

**KEY PRACTICES**

Builds authentic relationships with families to establish open, two-way partnerships and dialogue about students’ school experiences.

Communicates with families about the curriculum regularly in a culturally proficient manner that supports collaboration around individual student academic progress.

**FOCUS FOR FEEDBACK, COLLABORATION, AND SUPPORT:**

- Regularly reaching out and listening to families, in formal and informal ways, about their values and priorities for their students’ academic learning and experience in school
- Connecting with families early on and using systems to maintain regular two-way communication throughout the year,
- Providing opportunities for families to provide input on classroom decisions (e.g., initiatives, celebrations, routines), demonstrating understanding of and respect for different home languages, cultures, and values
- Sharing concrete strategies for supporting academic learning at school and at home, while minimizing the need for parental instruction and oversight as feasible
- Encouraging families of English learners to use their home language when supporting their children’s academic learning, reinforcing the message to those families that they can support and continue their children’s progress in their home language
- Asking families for their communication preferences, including primary contact, time of day, frequency, and method of communication
- Interrogating one’s own biases around family communication and learning more about students’ cultures and backgrounds to support strengths-based, culturally responsive communication

**RESOURCES**

- Strengthening Partnerships: A Framework for Prenatal through Young Adulthood Family Engagement in Massachusetts | Massachusetts Family Engagement Coalition
- Academic Partnering Toolkit for Teachers | Flamboyan Foundation
- Culturally Responsive-Sustaining Family Engagement in the Time of COVID-19 and Remote Learning, and Always | Education Justice Research and Organizing Collaborative at the NYU Metropolitan Center for Research on Equity and the Transformation of Schools
- English Learner Blueprint: Effective Family Engagement | DESE
STANDARD IV
PROFESSIONAL CULTURE

**Reflection**

Demonstrates the capacity to reflect on and improve the educator’s own practice, using informal means as well as meetings with teams and work groups to gather information, analyze data, examine issues, set meaningful goals, and develop new approaches in order to improve teaching and learning.

**KEY PRACTICES**

- Regularly reflects on one’s own cultural lens in order to remain attuned to one’s strengths, gaps, and biases, relative to both individual and student growth, and responds to them in constructive ways
- Regularly reflects on the effectiveness of lessons, units, and interactions with students, both individually and with colleagues, and uses insights gained to improve practice and student learning.

**FOCUS FEEDBACK, COLLABORATION, AND SUPPORT ON:**

- Recognizing that teaching after an extended period of disrupted schooling will continue to require new professional learning and adjustments to practice, and exercising self-care and compassion
- Adopting an inquiry-based approach to professional learning and reflection, and adjusting practice on a regular, ongoing basis
- Seeking and valuing input and feedback from colleagues, students, and families on the effectiveness of teaching and learning
- Examining student learning and other classroom data to identify disproportionality or disparate outcomes for particular students or groups of students

**STANDARD IV
PROFESSIONAL CULTURE

**Professional Collaboration**

Collaborates effectively with colleagues on a wide range of tasks.

**KEY PRACTICE**

Consistently and effectively collaborates with colleagues on teaching and learning.

**FOCUS FEEDBACK, COLLABORATION, AND SUPPORT ON:**

- Differentiating roles and responsibilities in adapting and implementing culturally responsive, standards-based units and well-structured lessons
- Collaborating around and sharing common strategies for supporting students to engage and learn, including strategies to build community and welcome students back, support their social emotional health and wellbeing, and honor their lived experiences with the COVID-19 pandemic and systemic racism
- Collaboratively planning with content/SPED/ESL teachers and other specialists to align instruction and coordinate scaffolding for English learners and students with disabilities
- Collaborating around and sharing common family engagement strategies and supports for student learning to center and strengthen family engagement across grades and subject areas

**RESOURCES**

- Culturally Responsive Teaching and Leading | DESE
- Culturally Responsive Teaching: A Reflection Guide | New America
- Culture in the Classroom | Learning for Justice
- Collaborative Planning Templates for Content/ESL/SPED Teachers
- Ohio Center for Autism and Low Incidence
- Collaboration: Working Together to Serve Multilingual Learners
- WIDA